



Ethical Technology Adoption in Public Administration Services

Potential Risks of Disruptive Technologies in the Public Sector

The development of a Risk Framework for the adoption of Disruptive Technologies within public organisations

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The Culture of Trustworthy AI. Public debate, education, practical learning

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Different trends pushing Public Bodies towards an ethical-aware adoption of Disruptive Technologies (DT)

Why is the Public Sector adopting Disruptive Technologies?

Why should they consider ethics?

1

To improve service delivery for citizens



Citizens' demand for transparency and fairness should be addressed



2

To be aligned with European and national strategies



Legal and regulatory framework is evolving towards a risk-based framework



3

To be resilient to the Covid-19 pandemic



Accelerated digitalisation of the public sector stressed the importance of compliance ethical requirements



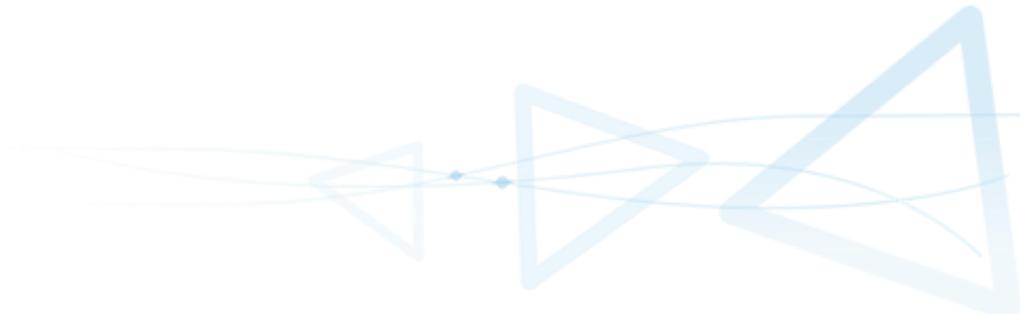
The ETAPAS Consortium

The ETAPAS Consortium is formed by 14 Partners from 8 different countries including:

- Public Administrations and Public Services Providers: Italian Ministry of the Economy and Finance (MEF), Municipality of Katerini (MUKA), Fondazione Don Carlo Gnocchi Onlus.
- Digital Innovation Hubs: CERTH, SINTEF, CEA List.
- Industry player: Intellera Consulting.
- IT SMEs: Prokom, 2021 AI.
- Universities and Research Organisations: KTH Royal Institute of Technology, Karolinska Institutet, University of Graz, Italian Institute of Technology (IIT).
- Think Tank association: the Lisbon Council.



The ETAPAS Project at a glance



Responsible Disruptive
Technology Framework including
Risk Assessment Methodology

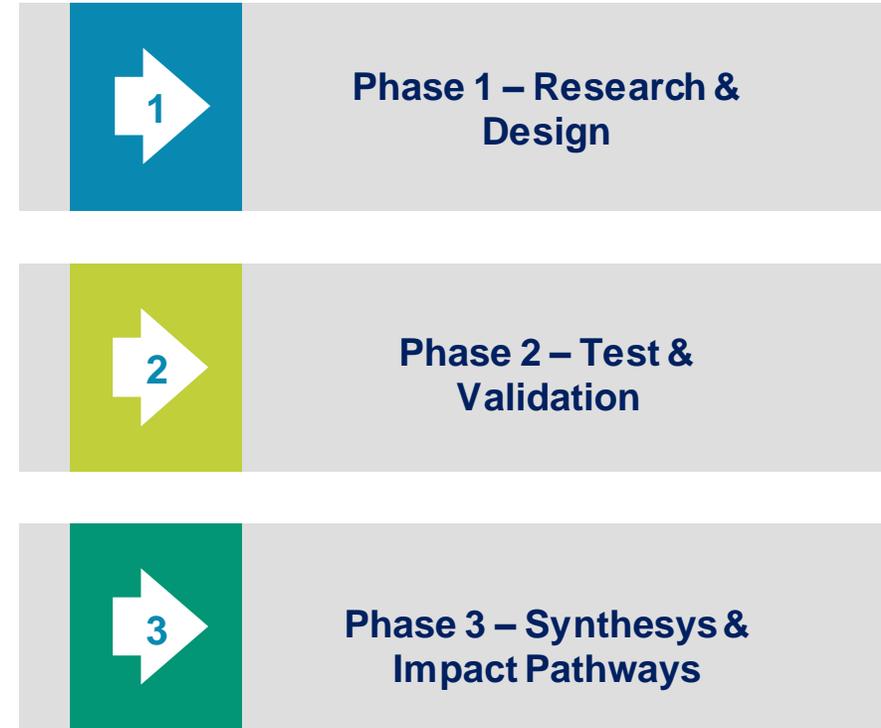
Co-designed
with Public
Bodies, Digital
Innovation Hubs
and universities



Tested on four
different use
cases

Focus on three
main Disruptive
Technologies

Prototypical
technological
platform to be
developed



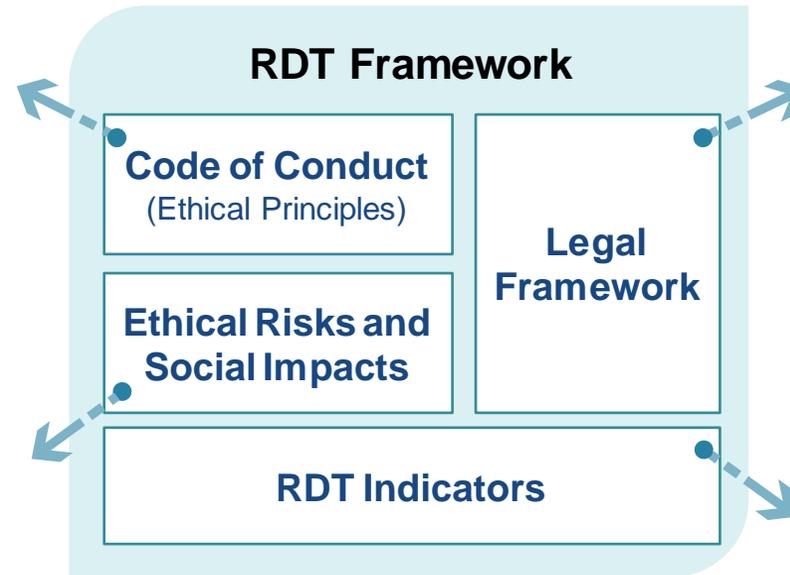
The ETAPAS Responsible Disruptive Technologies (RDT) Framework provides both the ethical and legal direction and the indicators to help mitigate the risks of DT-based applications



ETAPAS Generic Code of Conduct for DTs in the PS provides 10 principles to guide public sector organisations conduct. It can serve both as affirmations of values and as the basis of an internal accountability mechanism for the organizations.



The **ETAPAS Risk Framework** provides a detailed mapping of all the risks to which public bodies are exposed when adopting DTs.



European Legal Framework provides an analysis of Primary, Secondary and Case Law for DTs in the PS. It describes identified gaps in binding and non-binding sources regarding the regulation of DTs in the PS and consideration of potential regulatory solutions.



The **ETAPAS RDT Indicator Framework** provide a practical methodology to evaluate & assess the impact of the DT application as well as if and how the risks are mitigated

How we developed the ETAPAS Risk Framework?

Step 1

1



Literature review
addressing ethical,
social and legal aspects
of the disruptive
technologies

Step 2

2



Development of a
structured **framework**
that categorizes the
risks

Step 3

3



**Consortium partner
consultation** to ensure
the results were relevant
and based on both
science and practical
experience

Step 4

4



**Final review of the
framework** to ensure
consistency and put the
focus on the undesirable
outcomes

How the Risk Framework fits into the whole ETAPAS RDT Framework?



**ETAPAS
Generic
Code of
Conduct**

10 principles



**ETAPAS Risk
Framework**

8 risk
categories 34 risks



**ETAPAS RDT
Indicators**

25 risk
indicators 110 ca
mitigation
indicators

- P1. Environmental sustainability
- P2. Justice, equality, and the rule of law
- P3. Transparency and explainability
- P4. Responsibility and accountability
- P5. Safety and security
- P6. Privacy
- P7. Building an ethical culture involving the employees
- P8. Retaining human contacts
- P9. Ethical public-private cooperation
- P10. Continuous evaluation and improvement

1. Risks concerning direct interaction with humans
2. Legal risks
3. Security and data protection risks
4. Governance risks
5. Enhanced inequality and discrimination
6. Errors and misuse
7. Unsustainable use
8. Workplace issues

- ★ Each indicator addresses **one or more risks**, but it is traced back to **one main risk category**
- ★ Each indicator assesses compliance with **one or more principles**, but **one main principle** represents the **central ethical issue** addressed by each indicator.



The ETAPAS Risk Framework – Risks concerning direct interaction with humans



Risks concerning direct interaction with humans

- Undisclosed technology use
- Replacement of human agency
- Exclusion of individuals
- Social isolation
- Psychological harm
- Physical harm

The ETAPAS Risk Framework – Legal risks & Security and data protection risks



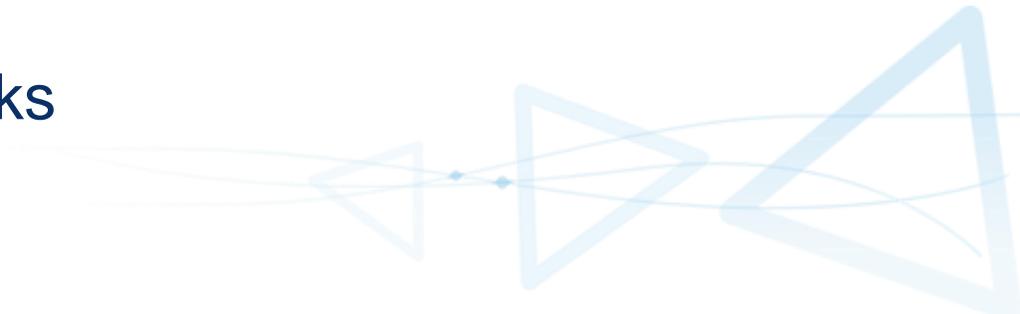
Legal Risks

- Illegal behaviour
- Liability risks
- Lack of certification procedures

Security and Data Protection Risks

- Rogue applications
- Hacking to change the behaviour of the DT
- Hacking to get information access
- Loss of service continuity

The ETAPAS Risk Framework – Governance risks



Governance Risks

- Lack of transparency and explainability
- Use for unintended purposes
- Poor human oversight
- Unclear accountability and responsibilities
- Distrust
- Relations with the private sector
- Waste of resources



The ETAPAS Risk Framework – Enhancing inequality and discrimination & Errors and Misuse

Enhancing inequality and discrimination

- Biased outcomes
- Unequal access and benefit
- Concentration of power
- Loss of cultural diversity

Errors and misuse

- Unreliable or poor-quality outcomes
- Autonomous weapons proliferation
- Malicious surveillance
- Disinformation
- Democratic deficit
- Citizen storing



The ETAPAS Risk Framework – Unsustainable use & Workplace issues



Unsustainable use

- High level of energy consumption
- Use of environmentally unsustainable materials

Workplace issues

- Job displacement
- Lack of competences

A bird's eye view on the ETAPAS Indicator Framework



Risk indicator
assessing if the risk is relevant

If the risk is present than mitigation questions are addressed



Mitigation indicator
evaluating the mitigation actions

We foresee different types:

- *Text question*
- *Numeric question*
- *Yes/No question*
- *Single choice question*
- *Multiple choice question*
- *Ratio Grid question*
- **Direct feedback to the users**
- **Computational**

Example

Does DTA interact with the decision-making process of human end-users (e.g. recommended actions or decisions to be taken, presentation of options)? [Yes and it is fully autonomous; Yes, with a human-over-the-loop approach->; Yes, with a human-out-of-the-loop approach->; Yes, with a human-in-the-loop approach->; No]

- How does the users feel when taking decisions based on the DT application?
- Has your organization considered the task allocation between the DTA and humans for meaningful interactions and appropriate human oversight and control? [Yes; No]
- When the DTA is making a decision for which it is significantly unsure of the answer/prediction, is it able to flag the case and triage them for a human to review? [Yes; No]
- The relevant personnel will be able to assume control where necessary? [Yes; No]
- Does the DT solution provide sufficient information to assist the personnel to make an informed decision and take actions accordingly? [Yes, No]

Testing the RDT Framework with the use cases: the process explained on the IIT & FDG Robot-mediated rehabilitation Use Case

1 Tailoring of the RDT framework to each use case



Example:
Let's consider the risk
"psychological and mental
impacts":

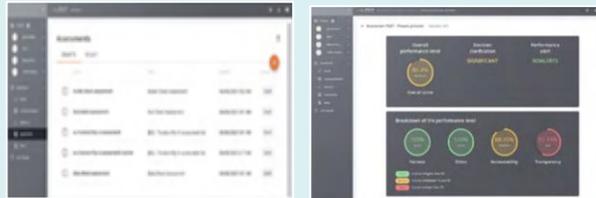
- ✓ **Addresses 1 or more ethical principles** such as Retaining human contacts; Safety & security
- ✓ **Requires 1 or more indicators to measure its impact** e.g. patient evaluation; presence of experts' oversights

2 Uploading of the RDT framework on the platform



Prototype Platform

The platform will both measure and compute some of the indicators, as well as provide a dashboard for the use case owner for monitoring purpose



3 Synthesis & Impact pathways

The feedback and inputs collected during the test cases, especially those from the PAs, will be used to refine the RDT framework itself and feed into the Governance model

The Governance model will provide PAs with guidelines for applying the ETAPAS RDT Framework and methodology every time a PA wants to adopt a DT application

ETAPAS Project general information

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Thank you!

